

## NETWORK PLANNING

### 1. ROLE AND PURPOSE OF THE DIVISION

The Network Planning Division leads the development of strategic network transport planning for Victoria. It is responsible for planning of significant transport corridors, as well as spatial/place based and planning initiatives based on the planning framework set out in the network development strategic planning model. It undertakes detailed design and planning of public transport services, including timetabling; and ensures infrastructure and services are designed around the needs of users, including planning for the freight network.

The key functions of this division include:

- Public transport planning
- Freight network planning
- Network and corridor planning
- Integrated place transport planning
- User-focused design

The division is structured to focus on the needs of users of the transport system, whether it be moving people or freight; planning for transport corridors; and transport planning focusing on places and regions.

#### **PUBLIC TRANSPORT PLANNING BRANCH**

The Public Transport Planning Branch leads the design of the public transport system to ensure services meet the need of users and the State. It ensures the integration of public transport modes to create a seamless public transport system that meets customer needs and the needs of the broader community.

The branch is responsible for setting the short, medium and long-term plans for the public transport modes across the whole State, to meet the needs of communities and provide for growth in demand. It also works closely with Public Transport Victoria and service providers to ensure that Victorians have access to high quality public transport that is responsive to local needs.

#### **FREIGHT NETWORK PLANNING BRANCH**

The Freight Network Planning Branch is responsible for ensuring the transport network is responsive to the needs of freight, to minimise the costs of freight movement to business and consumers. It will develop a freight strategy for Victoria and will be responsible for the development of a principle freight network as part of the Victorian land use planning system.

Its focus will be on ensuring the costs of moving freight in Victoria are kept low through addressing network bottlenecks and ensuring the freight industry's social license to operate is preserved by ensuring the movement of freight is safe and that the negative impacts on amenity arising from freight movement are reduced.

#### **NETWORK AND CORRIDOR PLANNING BRANCH**

The Network and Corridor Planning Branch will develop an understanding of the existing and future transport task and will plan how this task will be met and managed by different modes, taking into

consideration users' perspectives, land use and place and broader outcomes for Victorians. This includes the integrated planning of key movement corridors such as motorways and main roads, freight, public transport and active transport networks, and will consider aspects such as road space allocation and management.

The branch will develop and manage integrated transport corridor and network plans and strategies, principle networks and guidelines. It will also prioritise initiatives and set and manage corridor and network planning requirements for major initiatives and projects to achieve integrated transport outcomes.

## **INTEGRATED PLACE TRANSPORT PLANNING BRANCH**

The Integrated Place Transport Planning Branch is responsible for spatial and planning for the transport component of place-based planning initiatives across the State, including in places of State significance, growth corridors, employment and activity clusters and key precincts.

It works closely with land use planners in Department of Environment, Land, Water and Planning and in local government to ensure ease of movement and efficient transport within and to places of significance, including National Employment and Innovation Clusters, areas experiencing significant growth or change in land use function, whether in metropolitan Melbourne or regional Victoria. It also undertakes transport planning for areas of urban renewal to both provide appropriate transport while enhancing urban form to create high quality, people-friendly places.

## **USER-FOCUSSED DESIGN BRANCH**

The User-Focussed Design Branch provides advice and drives change across the Transport Group and the wider transport portfolio through the provision of user-centred strategic advice, change/improvement strategies and projects, by applying a human centred approach to transport planning.

The branch leads the development, analysis, and validation of proposed product, service or improvement initiatives to ensure user focussed, innovative transport offers that contribute to an integrated transport network. The branch establishes, maintains and owns the User Experience Standards and Requirements, and develops and defines opportunities for innovation in transport user experience.

## **2. KEY PRIORITIES FOR 2016-17**

The key priorities of this division in 2016-17 are:

- Network Development Strategy corridor and place studies to support the Government response to Infrastructure Victoria
- Refresh of the network development plans for train and tram
- Delivering the Better Bus Network commitment
- Deliver a freight strategy
- Transport plan for Fishermans Bend
- Inner City Transport Plan
- Preparation of business cases for 2017 Budget
- Support for regional partnerships
- St Kilda Road / Punt Road strategy

### 3. OVERVIEW OF PROPOSED CHANGE

It is anticipated that there will be minimal changes to roles and functions performed by employees within the division. As a result, all employees will be matched to their current positions.

The proposed changes are as follows:

- The former Journey Management Branch is renamed the Public Transport Planning Branch to better reflect its function; two Project Officer roles (VPS4 and VPS3) are moved into a larger "Office of the Deputy Secretary" to consolidate administrative support for the Network Planning Division; and the Manager, On-Road Infrastructure (VPS6) is moved to the new Network and Corridor Planning Branch.
- The functions of the former Roads Planning Branch will form part of the new Network and Corridor Planning Branch. The current Network Strategy team will be renamed Strategic Roads Planning, while the Strategic Planning Metro Regions team will be renamed Metro Transport Planning, and those teams and the Senior Specialist Network Planning (STS) will join the Network and Corridor Planning Branch, reflecting their focus on planning for strategic road networks. The Administration Officer (VRO3) will report to the new Director, Integrated Place Transport Planning Branch.
- The former Network Planning team will become part of the new Network and Corridor Planning Branch. The Strategic Transport Planning team will be renamed the Strategic Public Transport Planning team to reflect its public transport focus and the Place Planning team will be renamed Statutory Planning.
- The former Regional Planning Branch will become part of the Integrated Place Transport Planning Branch, reflecting their role in transport planning for regional Victoria.
- The former Integrated Transport Planning team will be renamed Urban Redevelopment Transport Planning team and will become part of the Integrated Place Transport Planning Branch, reflecting their focus on planning to support the redevelopment of particular places. Vacant positions currently in the team have been used to create new positions elsewhere in the Network Planning Division.
- The former Ports and Intermodal Team will be split to separate the management of local and commercial ports from the planning for freight. The ports management functions will move into a new Ports Management Branch, which will join the Asset and Network Development Division. The Intermodal team and the Road Freight Policy team will both join a new Freight Planning Branch, which will also include two new positions, a Senior Freight Planner (VPS6) and a Freight Planner (VPS5).

### 4. RATIONALE AND INTENDED BENEFITS

The rationale and intended benefits for the change include:

- Historical structure reflected previous branch roles in previous organisations
- Better integration of roads, public transport and freight planning for Victoria
- Clarification of roles around users (both people and freight), networks and corridors, and place planning.
- Aligns the Network Planning structure with the principles of the Network Development Strategy around users, corridors and places.
- Minimising duplication of functions across the structure.

- Retains and balances the need for both deep technical functions and broad strategic functions.

## 5. DIVISION EMPLOYEE PROFILE

The impact of the proposed changes are outlined in the table below.

Classification	Current structure			Proposed structure			
	Positions	Vacant	Total	No. positions	Vacant positions	New Positions	Total
VPS 2	0	0	0	0	0	0	0
VPS 3	9	1	10	8	1	0	9
VPS 4	25	3	28	24	3	0	27
VPS 5	35	3	38	30	3	1	34
VPS 6	28	5	33	24	1	1	26
PS(E) / STS	1	0	1	1	0	0	1
EO	6	0	6	4	1	1	6
<b>TOTALS:</b>	<b>104</b>	<b>12</b>	<b>116</b>	<b>91</b>	<b>9</b>	<b>3</b>	<b>103</b>

Note: Current position numbers are correct at 17 November 2016 and may be subject to change due to employee movement.

Note: The decrease in numbers from the current structure to the proposed structure is due to the transfer of positions in to the Network Planning Division, creation of positions and the movement of vacant positions to Policy and Reform.

## 6. IMPACTS OF THE PROPOSED CHANGE

Branch	What is changing?	What are the impacts of the change?
Journey Management	<p>Branch title to be renamed Public Transport Planning.</p> <p>Change position title from General Manager, Network Development to Director Public Transport Planning.</p> <p>Change in reporting line for VPS 6 Manager, On Road Infrastructure, to report to Director Network and Corridor Planning.</p> <p>Change in reporting line for VPS 4 Project Officer to report into the Office of the Deputy Secretary.</p>	<p>Change of branch name to reflect the key priorities required to be delivered.</p> <p>Change of position title to reflect the work to be undertaken and to provide role clarity.</p> <p>Functional realignment which will provide role clarity and ensuring teams are adequately resourced to deliver on government priorities.</p> <p>Change of reporting line to provide increased support to the Office of the Deputy Secretary and the division.</p>
Roads Planning	<p>Branch name to be renamed Integrated Place Transport Planning.</p> <p>Change of position titles and reporting lines for the following positions:</p> <ul style="list-style-type: none"> <li>• VRO6 Manager Network Strategy will be renamed Manager Strategic Roads Planning, reporting to the Director Network &amp; Corridor Planning;</li> <li>• STS Senior Specialist Network Planning to be renamed Senior Specialist Roads Advisor, reporting to the Director Network &amp; Corridor Planning;</li> <li>• VRO6 Manager Strategic Planning Metro Regions to be renamed Manager Metro Transport Planning, reporting to the Director Network &amp; Corridor Planning;</li> </ul>	<p>Change of branch name to reflect the key priorities required to be delivered.</p> <p>Functional realignment which will provide role clarity and ensuring teams are adequately resourced to deliver on government priorities.</p>

Branch	What is changing?	What are the impacts of the change?
Strategic Transport Planning and Land Referrals	<p>Branch name to be renamed Network &amp; Corridor Planning</p> <p>Change of position title for the General Manager Network Planning to be renamed Director Network &amp; Corridor Planning.</p> <p>Change of reporting lines for the VPS 6 Manager Place Planning to report to the Director Integrated Place Transport Planning and be renamed Manager Statutory &amp; Place Planning.</p>	<p>Change of branch name to reflect the key priorities required to be delivered.</p> <p>Change of position title to reflect the work to be undertaken and to provide role clarity.</p> <p>Change of position title to reflect the work to be undertaken and to provide role clarity.</p>
Integrated Transport Planning	<p>Change of position title and reporting line for the Interim Director Integrated Transport Planning to be renamed Manager Urban Redevelopment Transport Planning, reporting to the Director Integrated Place Transport Planning.</p> <p>Abolish the Integrated Transport Planning Branch.</p> <p>Moving the existing vacant VPS 6 position for the Principle Policy Analyst position within the Policy and Reform Division.</p>	<p>Change of position title to reflect the work to be undertaken and to provide role clarity.</p> <p>Position title confirms the work undertaken in the role and the incumbent.</p> <p>Realigning and integrating functions and positions in to Integrated Place Transport Planning branch.</p> <p>Moving vacant position to address critical resource gap.</p>
Regional Planning	<p>Change of reporting lines for the VPS 6 Principle Transport Planner/Interim Director Regional Planning to be renamed Manager Regional Transport Planning reporting to the Director Integrated Place Transport Planning.</p> <p>The Regional Planning Branch will transfer to the Integrated</p>	<p>Change of position title to reflect the work to be undertaken and to provide role clarity.</p> <p>Position title confirms the work undertaken in the role and the incumbent.</p> <p>Realigning and integrating functions and positions in to Integrated</p>

Branch	What is changing?	What are the impacts of the change?
	Place Transport Planning branch.	Place Transport Planning.
Ports and Intermodal	<p>Change of reporting lines for the Director Ports and Intermodal to report to the Deputy Secretary, Asset and Network Development.</p> <p>Change of position title for the VPS 6 Manager Commercial Ports &amp; Road Freight to be renamed Manager Ports and Roads Freight.</p> <p>Change of reporting line for the VPS 6 Manager Local Ports and Waterways Reform to be renamed Commercial Manager Port Lessor (Manager Local Ports and Waterways Reform) reporting to the Deputy Secretary Asset and Network Development.</p> <p>Change of reporting line for the vacant VRO6 Roads Freight Policy Manager to report to the Director, Freight Network Planning.</p>	<p>Ports and Intermodal functions and positions transferring to Asset and Network Development for better functional alignment.</p> <p>Change of position title to reflect the work to be undertaken and to provide role clarity.</p> <p>Change of reporting line and position title to better reflect the accountabilities required of the role and to provide functional realignment.</p> <p>Change of reporting line to ensure functional realignment.</p>
Freight Network Planning	<p>Creation of a new branch to be named, Freight Network Planning.</p> <p>Creation of an EO3 Director Freight Network Planning position.</p> <p>Creation of two x VPS positions, a VPS 6 Senior Freight Planner and a VPS 5 Freight Planner position.</p>	<p>Branch created to provide a single focus on Freight Network Planning and to be able to deliver on government priorities.</p> <p>Creation of an executive position to provide the leadership required to lead the strategy work.</p> <p>Creation of position to be able to deliver on government priorities.</p>

*Please attach current and proposed organisational charts.*

